

<b>NHS North Cumbria CCG Governing Body</b>	<b>Agenda Item</b>
<b>5 April 2017</b>	<b>07</b>

**Healthcare for the Future Update**

<b>Purpose of the Report</b>							
To provide an update to the Governing Body on actions following the 8 march 2017 Governing Body meeting.							
<b>Outcome Required:</b>	Approve	X	Ratify		For Discussion		For Information
<b>Assurance Framework Reference:</b>							
Commission services that ensure the delivery of high quality and safe care for patients in a manner that is sustainable for the whole health economy.							

<b>Recommendation(s):</b>
<b>The Governing Body is asked to:</b>
<b>Recommendation 1:</b> Note the decisions made by the Cumbria Health Scrutiny Committee on 22 March.
<b>Recommendation 2:</b> Endorse the outline proposed role of the co-production groups described in the attached paper, recognising that the final definition of each group will be made after further stakeholder engagement.

<b>Executive Summary:</b>
<b>Key Issues:</b>
The paper provides an update on the decisions made by the Cumbria Health Scrutiny Committee on 22 March, and on the proposed outline role for each of the co-production groups.
<b>Key Risks:</b>
At the time of writing the exact wording and rationale for the referral to the Secretary of State

by the Cumbria Health Scrutiny Committee has not been provided to the CCG. The CCG will work collaboratively through any process arising from the referral once known.

**Implications/Actions for Public and Patient Engagement:**

The CCG has made a very strong public commitment to the principles of co-production. The outline framework is intended to provide sufficient scope for the co-production to take place, while leaving space for stakeholders to jointly determine how the process will operate.

**Financial Impact on the CCG:**

There are no direct financial implications from the issues arising from this report.

<b>Strategic Objective(s) supported by this paper:</b>	<b>Please select (X)</b>
Support quality improvement within existing services including General Practice	
Commission a range of health services appropriate to Cumbria's Needs	X
Develop our system leadership role and our effectiveness as a partner	X
Improve our organisation and support our staff to excel	

<b>Impact assessment:</b> (Including Health, Equality, Diversity and Human Rights)	Non applicable, the 8 March Governing Body considered all relevant impact assessments in relation to the consultation.
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<b>Conflicts of Interest</b> Describe any possible Conflicts of interest associated with this paper, and how they will be managed	No conflicts of interest have been identified arising from the issues addressed in this report.
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<b>Lead Director</b>	Chief Executive
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<b>Date Report Written</b>	27 March 2017



**North Cumbria**  
Clinical Commissioning Group

# Healthcare For The Future Update

April 2017

## Purpose of the Report

This report provides an update to the Governing Body relating to the Healthcare for the Future in West, North and East Cumbria following the Governing Body meeting on 8 March 2017.

## Health Scrutiny 22 March 2017

Cumbria County Council's Health Scrutiny Committee considered the decisions made by the CCG's Governing Body at a meeting of the Committee on 22 March 2017.

The committee considered each of the decisions and debated the issues during a full day meeting. Members agreed not to refer the decisions made by the Governing Body in relation to Urgent Care, Stroke services, and Emergency Surgery, Trauma and Orthopaedic services.

Initially the committee voted to refer to the Secretary of State the Governing Body decisions in relation to Children's Services, Maternity Services and Community Hospitals.

Following the Committee meeting a period of mediation between the CCG and the lead members of the Committee was undertaken to see if a resolution could be reached, as is required by national policy.

Following the period of mediation, the full Committee undertook further consideration and voted to refer the Governing Body decision relating to Maternity Services to the Secretary of State, but not to refer any other Governing Body decision from the consultation.

At the time of writing Cumbria County Council has not formally confirmed when the referral will be made, or the exact wording and rationale for the referral.

NHS North Cumbria CCG will fully co-operate fully with the process as it emerges.

## Co-Production Plans

The Governing Body also agreed that there would be a commitment to working in partnership with the community, patients, staff and primary care as plans to develop and change services are drawn up. Transition to the new services can only be done once the Governing Body is reassured that changes can be made safely.

The Governing Body is committed to the principle that patients, the public and staff and should be involved in shaping significant service changes and developments.

Development of coproduction around maternity and paediatrics will involve the community in a process which will be co-designed in partnership. The health system recognises that it will take time to rebuild trust and move towards a more positive collaborative relationship.

There is also a need to be very clear about how this process will work, timescales, criteria and milestones so everyone involved in the process understands what will / can happen at every step.

The table sets out the outline proposal for each of the relevant co-production groups. It is intended to finalise this proposal with stakeholders to ensure effective engagement of all partners.

Group	Scope / Purpose	Membership
NHS North Cumbria CCG	<p>Informed by the Implementation Reference Group and in partnership with The relevant NHS Trust and the West, North and East (WNE) System Leadership Board (SLB):</p> <ul style="list-style-type: none"> <li>• agrees to the implementation of each service going live (i.e. enacting the planned service change).</li> <li>• Determines the final service model in relation to Maternity and Paediatrics at the close of the twelve month period, including the start of and any extension to the twelve month period</li> <li>• Service model and investment in relation to Alston, Maryport and Wigton.</li> </ul>	Governing Body membership.
NHS Trust Boards and Cumbria County Council	<ul style="list-style-type: none"> <li>• Fulfil the statutory and other responsibilities of those NHS and Local Authority organisations that pertain to the planned service changes.</li> </ul>	As determined by those organisations.
Implementation Reference Group	<ul style="list-style-type: none"> <li>• Reports to the West, North and East (WNE) System Leadership Board (SLB) and the NHS North Cumbria CCG Governing Body with reporting to relevant NHS Trust Boards as needed.</li> <li>• Oversees the approach to implementation across all six service areas subject to Public Consultation.</li> <li>• Provides check and challenge to the implementation process.</li> <li>• Advises the SLB and CCG of key milestones, risks and benefits in relation to the implementation of the service options</li> <li>• Seeks to ensure that the process is clinically and operationally safe,</li> </ul>	<p>7 representatives of the public/patient groups (i.e. 50% of the Group membership).</p> <p>CCG:</p> <ul style="list-style-type: none"> <li>• Governing Body Lay Member for Engagement</li> <li>• CCG Medical Director</li> </ul> <p>Senior Clinician from each of:</p> <ul style="list-style-type: none"> <li>• CPFT</li> <li>• NCUHT</li> <li>• NWAS</li> <li>• GP (x 2)</li> </ul>

	<p>particularly at the point of transition.</p> <ul style="list-style-type: none"> <li>• Seeks to ensure that there has been effective patient, community and staff engagement.</li> </ul>	
Maternity and Paediatrics Independent Review Group	<ul style="list-style-type: none"> <li>• Reports to the CCG Governing Body and WNE SLB</li> <li>• Agrees the milestone criteria for sustainability, including timescales.</li> <li>• Review the achievement of the criteria.</li> <li>• Make recommendation to the CCG Governing Body on the likely sustainability of each maternity and paediatric option based on the criteria</li> <li>• Will work in collaboration with the Working Together Group</li> </ul>	<p>Independent Chair</p> <p>Representatives from the Maternity Clinical Network and relevant Royal Colleges (x 3)</p> <p>CCG (x 2) and NCUHT (x 2)</p> <p>Public / Patient representatives (x 4)</p>
Maternity and Paediatrics Working Together Group	<ul style="list-style-type: none"> <li>• Develops ideas/proposals/ways forward to support the delivery of a CLU and alongside MLU at West Cumberland Hospital.</li> <li>• Considers recruitment, retention, training, communication plans etc.</li> <li>• It will be launched at a World Café event, facilitated by CLIC, and will determine its scope and method of working. It will bring a variety of interested groups together to work towards co-production / co-construction.</li> <li>• Will work in collaboration with the Independent Review Group.</li> </ul>	<p>This will be open to all and will include staff, service users, community leaders (including elected representatives), community groups (including campaigning groups).</p> <p>There will be additional work around clinical / staff groups which will also feed into this group.</p>
Community Hospital Co-Production Groups	<ul style="list-style-type: none"> <li>• Reports to Implementation Reference Group and both CPFT and the Local Authority as needed.</li> <li>• One for each of Alston, Maryport and Wigton.</li> <li>• Develops proposals for service</li> </ul>	<p>Built on Alston, Maryport and Wigton Alliances membership with key support from CPFT</p>

	provision.	
Implementation Groups	<ul style="list-style-type: none"> <li>• Reports to Implementation Reference Group and relevant NHS Trusts as needed.</li> <li>• One for each of Urgent Care, Stroke, Emergency Surgery, Elective Surgery.</li> <li>• Develops implementation plans relevant to service area.</li> </ul>	<p>Clinicians and Operational Managers from NCUHT.</p> <p>Patient / public representatives.</p>

The Governing Body is asked to endorse this outline approach, which is supported by the West, North and east Cumbria System leadership Board.

### Next Steps and Timeline

It is proposed that the full proposals for each of the co-production groups, informed by further engagement with stakeholders, will be brought for formal approval to the June meeting of the Governing Body.

This will include a full proposed timeline.

For more information contact...

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